

# BOJANALA PLATINUM DISTRICT MUNICIPALITY



## TOP-LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2011/2012

**Preamble**

A Service Delivery and Budget Implementation Plan, in terms of the Municipal Finance Management Act, is a detailed plan approved by the Executive Mayor for implementing the municipality’s delivery of municipal services and its annual budget.

It is informed by the Integrated Development Plan and the Budget approved by Council and seeks to, in detail, map out how the IDP priorities and objectives, through various departmental programmes, will be achieved.

The Service Delivery and Budget Implementation Plan forms the basis on which Performance Agreements of the Municipal Manager and senior managers will be concluded and signed in terms of section 57 of the Municipal Systems Act.

The following will also be based on the Service Delivery and Budget Implementation Plan:

- Monthly Budget Statements to the Executive Mayor and Provincial Treasury;
- Quarterly Reports on service delivery and the financial state of the municipality to Council;
- Half Yearly Performance Assessment Report to Council;
- Annual Performance Report.

**Submitted by the Acting Accounting Officer**

**Innocent Sirovha** \_\_\_\_\_

**Date** \_\_\_\_\_

**Approved by the Executive Mayor**

**Councillor R L MOTSEPE** \_\_\_\_\_ **Date** \_\_\_\_\_

## **CHAPTER 1 INTRODUCTION**

Furthermore the plan forms the basis on which Performance Agreements of the Municipal Manager and senior managers will be concluded and signed in terms of section 57 of the Municipal Systems Act. These performance agreements are concluded annually between the Executive Mayor and the Municipal Manager and between the Municipal Manager and Directors and they are also made available to the public to deepen accountability of the administration to Council

The Service Delivery and Budget Implementation Plan (SDBIP) give effect to the IDP and the budget of the municipality. It is an expression of the objectives of the district municipality, in quantifiable outcomes that will be implemented by the administration for the financial period from 1 July 2011 to 30 June 2012. It includes the service delivery performance indicators and targets for each quarter of the financial year which are directly linked to the performance agreements of senior management. The plan is an instrument to be used by the municipal manager, to monitor the performance of the senior management team, the Executive Mayor to monitor the performance of the Municipal Manager and the community to monitor the performance of the municipality.

The SDBIP therefore serves as a contract between the community of the Bojanala Platinum District Municipality in the five Local Municipalities of Kgetleng Rivier, Madibeng, Moretele, Moses Kotane and Rustenburg.

Individual departments will cascade the plan into Technical SDBIPs, which will provide more details and quarterly targets on each of the KPIs and Annual Targets contained in this plan.

The detailed plans are closely monitored by the Executive Mayor through monthly reports submitted by the Municipal Manager in order to ensure that budgets are properly expended and service delivery targets are met.

### **Legislative Imperative**

This section indicates how Bojanala Platinum District Municipality is complying with the legislative requirements through the development of the Top Layer SDBIP.

In terms of Section 53 (1) (c) (ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following –

- (a) projections for each month of –
  - (i) revenue to be collected, by source; and
  - (ii) operational and capital expenditure, by vote
- (b) service delivery targets and performance indicators for each quarter, and
- (c) other matters prescribed

According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

### **Reporting on the SDBIP**

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the municipal administration.

A series of reporting requirements are outlined in the MFMA. Both the Executive Mayor and the accounting officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA outlines very clear outlines. The reports then allow the Councillors to monitor the implementation of service delivery programs and initiatives across the district.

### **3.1 Monthly Reporting**

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- actual revenue, per source;
- actual borrowings;
- actual expenditure, per vote;
- actual capital expenditure, per vote;
- the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- any material variances from the service delivery and budget implementation plan and;

- any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget

### **3.2 Quarterly Reporting**

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

### **3.3 Mid-year Reporting**

Section 72 (1) (a) of the MFMA outlines the requirements for midyear reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account –

- the monthly statements referred to in section 71 of the first half of the year
- the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- the past year's annual report, and progress on resolving problems identified in the annual report; and
- the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the district municipality accountable to the community.

## Chapter 2 OVERVIEW OF THE MUNICIPALITY

### Location

Bojanala Platinum District Municipality (BPDM) was founded in December 2000, following the disestablishment of the erstwhile Rustenburg and Eastern Transitional District Councils. The area of jurisdiction of the district municipality consists of the five local municipalities of Kgetleng Rivier, Moretele, Moses Kotane, Madibeng and Rustenburg. The BPDM offices are located in Rustenburg.

A municipal profile is reflected in table one below.

**Table 1: Population profile of the Bojanala Platinum District Municipality**

Municipality	Size km <sup>2</sup>	Population	Households	No. of Wards
BPDM	18 331.79	1 185 028	333 740	126
Kgetleng Rivier	3 973.31	36 477	10 497	5
Madibeng	3812.48	338 261	92 279	31
Moretele	1369.3	177 905	43 184	24
Moses Kotane	5215.43	236 845	62 795	30
Rustenburg	3491.99	395 540	119 863	36

**Source: Stats SA Community Survey 2007.**

Apart from the powers and functions of the district municipality, as outlined in terms of section 84 of the Structures Act, the district is required to seek to achieve the integrated, sustainable and equitable social and economic development of the district as a whole by:

- Ensuring integrated development planning for the district;

- Promoting bulk infrastructure development and services for the district as a whole;
- Building the capacity of local municipalities in its area to perform their functions and exercise their powers where such capacity is lacking;
- Promoting the equitable distribution of resources between the local municipalities in its area to ensure appropriate levels of municipal services.

**Municipal Mandate and Municipal Strategic Focus Area**

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organisations in the matters of local government.

These policy statements guide the formulation and implementation of the integrated development plan and therefore every decision and action of the municipality.

**Powers and Functions Performed**

**Table 2: Powers and Functions performed by the BPDM**

<b>Powers and Functions</b>
<b>Local Tourism</b>
<b>Municipal Planning</b>
<b>Municipal Health Services</b>
<b>Transport Planning</b>
<b>Municipal Roads (Support to LMs)</b>
<b>Disaster Management</b>

<b>Fire Fighting Services</b>
<b>Solid Waste Disposal</b>
<b>Air Quality Management</b>

**Other Functions**

<b>Social Development Services</b>
<b>Sports, Arts and Culture</b>
<b>Agriculture and Rural Development</b>
<b>Environmental Management</b>



## VISION MISSION AND STRATEGIC FOCUS AREAS

### VISION

Bojanala Platinum District Municipality, a model of cooperative governance, for effective and efficient service delivery in partnership with local municipalities and all stakeholders

### MISSION

Bojanala Platinum District Municipality, through shared services will coordinate, facilitate, and support local municipalities by equitable sharing of resources and maximising community benefit of natural resources in a safe and healthy environment

### Strategic Focus Areas

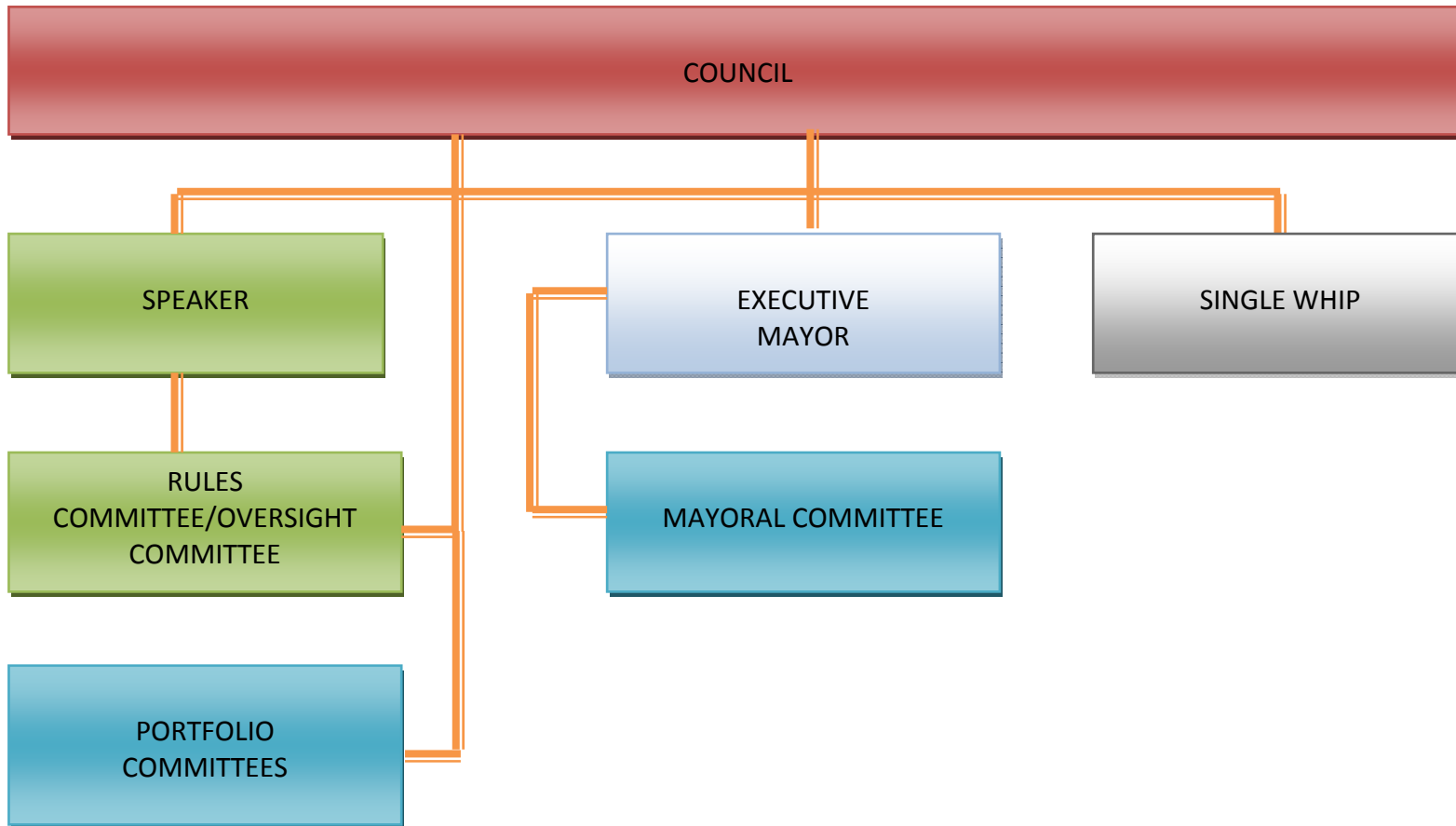
- To provide democratic and accountable government for local communities
- To ensure provision of services to communities in a sustainable manner
- To promote social and economic development
- To promote safe and healthy environment
- To encourage the involvement of communities and community organisations in the matters of local government

### Key Performance Areas

- Basic Service delivery and Infrastructure Investment
- Municipal Transformation and organisational Development
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance \* & Public Participation
- Social & Community Development Services

# ORGANISATIONAL STRUCTURE

## 4.1 Political



## 4.2 Administration



## CHAPTER 3

### 2010/11 SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

The section that follows contains the service delivery performance indicators and targets for the 2011/2012 financial year.

The first part contains council's high level objectives for the 2011/2012 financial year. The high level objectives provides us with an opportunity to consider what the organisation hope to deliver at the end of the financial year and how the organisation will look like to both the external and internal customers.

BPDM has adopted the Balanced Score Card as the model to plan, implement, monitor and evaluate performance. With an emphasis on "balanced", the Scorecard uses four perspectives to answer critical service delivery questions. This provides the balance that successful organizations seek in measuring performance:

- **The customer perspective:** Managers must know if the organization is meeting the needs of the community. They must determine the answer to the question: Is the organization delivering the services customers want?
- **The internal Business perspective: —Run the Business.** Managers need to focus on those critical operations that enable them to satisfy citizens. Managers must answer the question: Can the organization improve upon a service by changing the way a service is delivered?
- **The financial perspective.** This perspective focus on the use of resources. Managers must focus on how to meet service needs in an efficient manner. They must answer the question: Is the service delivered at a good price?
- **The learning and growth perspective—Develop Employees.** An organization's ability to improve and meet demands of communities ties directly to the employees' ability to meet those demands. Managers must answer the question: Is the organization maintaining technology and employee training for continuous improvement?

**CHAPTER 4**  
**MUNICIPAL STRATEGIC OBJECTIVES**

<i>Key Performance Area</i>	<i>Municipal Transformation and Organisational Development</i>	<i>Basic Service Delivery and Infrastructure Investment</i>		<i>Local Economic Development</i>	<i>Municipal Financial Viability</i>	<i>Good Governance and Public Participation</i>
<i>Internal Business Community Perspective</i>	Provide municipal planning and performance management	Facilitate the provision of Integrated municipal services	Support sport, Arts and Culture	Promote and support economic development iro Tourism and Agriculture and Rural Development		Support Local Governance Structures
		Promote the protection of the environment Provision of social development services	Provide municipal health services Provide Disaster and Risk Management Services			Promote Intergovernmental Relations
	Promote institutional governance					
<i>Perspective</i>	Promote technology efficiencies					

<i>Key Performance Area</i>	<i>Municipal Transformation and Organisational Development</i>	<i>Service Delivery and Infrastructure Investment</i>	<i>Local Economic Development</i>	<i>Municipal Financial Viability</i>	<i>Good Governance and Public Participation</i>
<i>Financial perspective</i>				Promote sound financial governance	
<i>Innovation, learning &amp; Growth Perspective</i>	Achieve a positive employee climate				
	Achieve employment equity				
	Enhance Employees' Skills				

**CHAPTER 5**

**CORPORATE OBJECTIVES, KEY PERFORMANCE INDICATORS, ANNUAL AND QUARTERLY TARGETS**

Municipal Transformation and Organizational Development								
Corporate Objective	Key Performance Indicator	Budget ('000)	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Provide Municipal Planning and Performance Management	Number of District IDP Representative Forum Meetings held	OpEx	3	3	Consultation schedule signed off by MM	1	1	1
	3 <sup>rd</sup> Generation IDP adopted by Council	R1,500	1	May 2012	Process Plan & Framework adopted by Council	Status Quo Report	Draft published for comments	Council adoption
	Number of Quarterly Performance Reports submitted to Council	OpEx	4	4	1	1	1	1
	Number of Quarterly Assessment Reports	OpEx	0	4	1	1	1	1
	2009/10 Annual Report adopted by Council	OpEx	1	March 2011			Annual report adopted by Council	
	PMS Cascaded to Management Levels 2 to 4	R 526	Framework in place	November 2011	Draft Policy approved by LLF	Cascading framework approved by Council		
	Direct Planning support to LMs	R 2, 11	3 x projects completed	September 2011	Planning tools tabled	Tools approved by Councils		

Municipal Transformation and Organizational Development								
Corporate Objective	Key Performance Indicator	Budget ('000)	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Enhance Employees Skills	100 % compliance rating to Employment & Training legislation prescripts		100%	100% compliance	All Reports submitted	4 x training batteries administered	4 x training batteries administered	4 x training batteries administered
Achieve Positive Employee Climate	Positive Labour coordination effected	OpEx	4 x LLF meetings	4 x LLF meetings	1	1	1	1
Create healthy and safe working environment	Quarterly OHS reports issued	OpEx	<b>New</b>	4 x OHS Reports	1	1	1	1
Achieve Employment Equity	100% set EE targets achieved	OpEx	40%	55%		25%		30 %
	4 Internship Programmes initiated	R320	3	4	12 Interns inducted	Progress Report	Progress Report	Progress Report
	100% Retention strategy elements implemented	R200	Draft strategy	100% implementation	Council approval	Progress Report	Progress Report	Progress Report



Basic Service Delivery and Infrastructure Investment								
Corporate Objective	Key Performance Indicator	Budget ('000)	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q `3	Q 4
Facilitate the provision of Integrated municipal services	2 Social Infrastructure projects completed	R 10 000	Planning complete	100% expenditure by March 2012	Sites established	Projects handing over		
	5 Water systems projects completed	R 13 100	Planning complete	100% expenditure by December 2011	Sites established	Project handover		
	2 electrification projects completed	R 8 000	Planning complete	100% expenditure by September 2011	Sites established & handover in September			
	Roads Projects completed	R 6 000	Planning complete	100% expenditure by September 2011	Project handover in September			
	1 sanitation project completed	R 22 600	Site established	Commissioning by December 2011	35% expenditure	35% expenditure	100% expenditure	

Basic Service Delivery and Infrastructure Investment								
Corporate Objective	Key Performance Indicator	Budget	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Provide Disaster and Risk Management Services	Effective intervention in Disasters executed		100% interventions executed	100% response rate to disaster incidents	100%	100%	100%	100%
	Disaster awareness initiatives completed		5 projects completed	8 projects completed	2	2	2	2
Public Safety & Security ensured	Fire Protection Associations supported	R1 00	100% support provided	100% support provided	100%	100%	100%	100%
	Fire & Rescue STDs approved by Council	R 200	New	STDs approved by Council in December 2011	Draft STDs published for comments	STDs approved by Council	Implementation Report	Implementation Report
District Transport Planning ensured	Safety Initiatives Launched	R 1 000	12 initiatives	12 initiatives sustained	4	4	4	4
	Support provided to public transport initiatives	R 1 500	2 x initiatives supported	4 transport initiatives supported	1	1	1	1

Good Governance & Public Participation								
Corporate Objective	Key Performance Indicator	Budget	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Support Social Development Initiatives	NPO/NGO supported	R 1 000	8 x NPO/NGOs supported	8 x NPO/NGOs supported	Beneficiaries identified & selected	Progress Reports	Progress Reports	Progress Reports
	Poverty alleviation initiatives launched	R 2 200	5 x projects	10 x projects launched	Localities & beneficiaries selected	Programme Launched	Progress Reports	Progress Reports
	Social Integration of offenders programme launched	R3 300	New	1 x project launched	SLA signed with host center management	Progress Reports	Progress Reports	Progress Reports
Public Participation programmes	IMBIZOs/Letsema/information dissemination initiated	R 2 850	10 x outreaches hosted	12 x outreach projects launched/hosted	1 x publication distributed	1 x publication distributed	1 x publication distributed	1 x publication distributed
					4 x outreach event hosted	4 x outreach event hosted	4 x outreach event hosted	4 x outreach event hosted
	Community Support projects initiated	R2 300	Sports equipments supplied to local clubs	Clubs supplied with equipments	Codes selection completed & beneficiaries identified	Distribution event hosted		

Good Governance & Public Participation								
Corporate Objective	Key Performance Indicator	Budget	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Public Participation programmes	IGR programme sustained	R 470	4 x IGRRFs convened	4 x IGRFs convened	1	2	3	4
	Frameworks for Advocacy programmes designed	R 2 130	New	4 x Frameworks approved by Council	Drafts tabled for noting	Framework approved by Council	Progress Report	Progress Report
	Community educational initiative sustained	R 1 400	25 x bursaries disbursed	25 x Bursaries disbursed	Communication drive launched	Application processed & awards completed	Disbursements completed	Implementation Report
Compliance to corporate governance ensured	Audit Committee reports submitted to Council	OpEx	0	4 x Reports submitted	1 x thematic audit report tabled	1 x thematic audit report tabled	1 x thematic audit report tabled	1 x thematic audit report tabled
	Cascading of PMS to lower levels completed	R 526	0	PMA's for levels 2 – 4 signed	PMS Framework tabled to LLF & Council	Drafts with Managers consulted	1 <sup>st</sup> Implementation Report	2 <sup>nd</sup> Implementation Report
	Reduction of Internal Audit queries	OpEx	100 queries	35 % reduction rate p/a	9 % reduction	18 % reduction	27 % reduction	35 % reduction

Good Governance and Community Participation								
Corporate Objective	Key Performance Indicator	Budget	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote Good Governance and Public Participation	Number of trainings conducted for ward committees	R1,057m	1	1			1	
	Number of trainings conducted for councilors	R1,057m	1	1		1		
	Whippy support programme implemented	R600 00	2	2	1	1		
	Number of support programmes for traditional leaders	R440 000	4	4	1	1	1	1
	Communication strategy implemented	R3,7m	8	12	3	3	3	3
	Mayoral Outreach Programmes Implemented	R2 390 000	8	8	2	2	2	2

Local Economic Development								
Corporate Objective	Key Performance Indicator	Budget	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote Economic Development , Tourism, Agriculture & Rural Development	Exposure of Coops/SMMEs to markets	R1 762	10 x Expos Attended	30 x SMMEs/Coops	10 x SMMEs/Coops to Tshwane & DM Expo	15 SMMES/Coops to BTN & Mega Expos	Preparations for DBN & RTB Expos	15 SMMEs/Coops to DBN & RTB Expos
	Farmer support initiatives launched	R 9 600	Business Plan in place	One farmers development centre in full operation by June 2012	Select, Social Facilitation & planning for pilot site	Complete SCM for Business modelling	Implementation Report	Roll out plan for Council approval
	Farming enterprises commercialisation initiatives launched	R 1 500	1 x initiative	2 x Initiatives	Concept/business model approved	Programme launch	Implementation Report	Implementation Report
	Mining Beneficiation initiatives sustained	R 1 000	1 x Initiative	Business Planning completed by September 2011 Phase One implementation completed by June 2012	Implementation structure in place	Beneficiaries identification completed	Training Phase One completed	Progress Report
	Planning & policy environment streamlined	R 2 400	New	Policy approved by Council	SCM process completed	Inception Report & Environmental Scan	Draft 1 tabled	Final Drafts approved by Councils

Local Economic Development								
Corporate Objective	Key Performance Indicator	Budget	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote Economic Development , Tourism, Agriculture & Rural Development	Tourism Initiatives sustained	R 800	3 x Initiatives	2 x Initiatives	SCM process completed	Legibility snap survey completed	All branding, promotion and marketing completed	Monitoring Report
	Social Economy initiatives supported	R 1 280	New	4 x coops supported	Mentorship programme planning completed	SLAs with beneficiary coops signed	Phase One training completed	Progress Report

Municipal Financial Viability								
Corporate Objective	Key Performance Indicator	Budget	Baseline	Annual Target	Quarterly Targets			
					Q 1	Q 2	Q 3	Q 4
Promote Sound Financial Governance	Sufficient working capital maintained.	OpEx	Favorable bank balance monthly in 2010/2011	Favorable bank balance	Cash book balanced to cash at bank monthly	Cash book balanced to cash at bank monthly	Cash book balanced to cash at bank monthly	Cash book balanced to cash at bank monthly
	Submission of s72 Report i.t.o. the MFMA	OpEx	31 Jan 2012	31 Jan 2012			S72 Report	
	Annual MTREF document compiled & submitted to Council.	OpEx	May '11	May '12			Draft budget tabled	Budget approved
	Submit monthly budget performance reports to the Executive Mayor.	OpEx	12	12	3	3	3	3
	2010/11 Annual Financial Statements compiled and submitted to AG	OpEx	31 Aug '10	31 Aug '11	31 Aug '11			
	Number of district wide Financial Policies reviewed and standardized	R700 000	New	8		8		
	Support to both KRLM & MLM on MFMA implementation	R6,4m						
	District wide asset management registers implemented	R4,7m	New	2			2	



## CHAPTER 6 MUNICIPAL FINANCIAL INFORMATION

### Projected Revenue by Source

DC37 Bojanala Platinum - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July (000)	Aug (000)	Sept. (000)	Oct (000)	Nov (000)	Dec (000)	Jan (000)	Feb (000)	March (000)	April (000)	May 000	June (000)	Budget Year 2010/11 (000)	Budget Year +1 2011/12 (000)	Budget Year +2 2012/13 (000)
<b>Revenue By Source</b>															
Transfers recognised - operational	78,986		78,600			78,500							236,086	260,237	275,076
Other revenue	106,000					3,000							109,000		
Gains on disposal of PPE												-	-	-	-
<b>Total revenue</b>	<b>184,986</b>	<b>-</b>	<b>78,600</b>	<b>-</b>		<b>81,500</b>		<b>-</b>					<b>345,086</b>	<b>260,237</b>	<b>275,076</b>

<b>Expenditure By Type</b>																
Employee related costs	10,018	10,018	10,018	10,018	10,018	10,018	10,018	10,018	10,018	10,018	10,018	10,018	1	120,213	126,583	133,545
Remuneration of councillors	759	759	759	759	759	759	759	759	759	759	759	759	759	9,112	9,595	10,123
Repairs & maintenance	334	334	334	334	334	334	334	334	334	334	334	334	334	4,005	4,217	4,449
Contracted services	13,042	13,042	13,042	13,042	13,042	13,042	13,042	13,042	13,042	13,042	13,042	13,042	13,042	156,508	164,803	173,867
Transfers and grants																
Other expenditure	3,925	3,925	3,925	3,925	3,925	3,925	3,925	3,925	3,925	3,925	3,925	3,925	3,925	47,103	49,510	52,328
Loss on disposal of PPE																
<b>Total Expenditure</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>28,078</b>	<b>336,941</b>	<b>354,799</b>	<b>374,313</b>
<b>Surplus/(Deficit )</b>	<b>679</b>													<b>8,145</b>	<b>-94,562</b>	<b>-99,237</b>
Contributions recognised - capital	2,529			2,529			2,529	2,529						7,587	7,989	8,428
Contributed assets																
<b>Surplus/(Deficit ) after capital transfers &amp; contributions</b>														<b>558</b>	<b>-102,557</b>	<b>-107,656</b>

DC37 Bojanala Platinum - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)															
Description	Budget Year 2010/11												Medium Term Revenue and Expenditure Framework		
R '000	July	Aug	Sept.	Oct	Nov.	Dec.	Jan	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b><u>Single-year expenditure to be appropriated</u></b>															
Community development services															
Community Environment services															
Municipal Manager															
Municipal Executive															
Municipal Council															
Corporate support Services	3,000					2,687							5,687	5,988	6,000
Economic Dev Agric and Tourism															
Budget and Treasury Office			1,900										1,900	2,001	2,111
Technical Services															
<b>Capital single-year expenditure sub-total</b>															
<b>Total Capital Expenditure</b>													<b>7,587</b>	<b>7,989</b>	<b>8,111</b>

DC37 Bojanala Platinum - Budgeted Cash Flows										
Description	2007/8	2008/9	2009/10	Current Year 2010/11				2010/11 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome 000	Audited Outcome 000	Audited Outcome 000	Original Budget 000	Adjusted Budget 000	Full Year Forecast 000	Pre-audit outcome 000	Budget Year 2011/12 000	Budget Year +1 2012/13 000	Budget Year +2 2013/14 000
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Ratepayers and other				108,740	108,740	108,740		3,000		
Government - operating	119,468	77,418	29,830	228,034	228,034	228,034		228,499	252,338	266,647
Government - capital	162,362	136,360	182,864	1,037	7,594	7,594		7,587	7,989	8,429
Interest								3,000		
Dividends										
<b>Payments</b>										
Suppliers and employees	(119,468)	(77,418)	(112,655)	(176,098)	(176,098)	(176,098)		(344,528)	(362,788)	(382,742)
Finance charges										
Transfers and Grants	(136,360)	(138,015)	(182,864)	(161,712)	(7,594)	(7,954)				
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>(0)</b>	<b>0</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>558</b>	<b>(102,461)</b>	<b>(107,666)</b>
Cash/cash equivalents at the year begin:		0	(0)				-		558	(0)
Cash/cash equivalents at the year end:	0	(0)	0	0	0	0	0	558	(102,461)	(107,666)